

# Building an Effective Safety Program

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# A Safety Program

A formal function that is focused on keeping people safe, reducing accidents, reducing losses and helping to achieve compliance.

Not a safety policy or procedure specific to a topic.

# A Good Safety Program

- Is good for the employees
- Is good for the management
- Is good for the families... *W & M*
- Is good for the company
- Is good for the community

*My personal belief...*



# Scenario

You've been hired (assigned) to start/take over a company's safety program.

## Questions:

"Where do I start and how do I do this?"

"Where do I go for answers?"

"What is an effective safety program?"\*



# A quick Case Study

- Company has an opening for a “Safety Officer”.
- They interview a retired fire fighter and hire him.
- His only experience as a safety person is by association with the fire department safety officer.
- He hires a consultant to teach the OSHA 30 Hour for General Industry in hopes of learning how to build a comprehensive safety program.
- He hangs posters and develops safety slogans.
- He gets terminated for not producing a comprehensive safety program.
- His boss gets terminated for hiring the wrong person.

# What Is An Effective Safety Program

Is it:

- Being approachable?

Yes!!!

Low statistics/numbers.

- An increase to the Net Profit of the company?

# There might be a few problems...

- It doesn't require a college degree to be a competent Safety Professional, **but** education & training are needed.
- Many colleges & universities that offer Safety as a major don't have course work on "How to build a comprehensive safety program."
  - Those that do, typically have the Safety Management course as a small part of their curriculum.
- OSHA education centers don't typically offer courses on how to build a comprehensive safety program.

# There might be a few problems...

Some Colleges and Universities that don't teach true development and implementation of a comprehensive safety program.

A great deal of the course work is based on standards, regulations and laws.





# How do we start?

- Evaluate the data.
- Form a plan ... *(strategy)*
- Set achievable goals & track them. *(What gets measured gets done.)*
- Keep Senior Management in the loop. *(Justify, solicit)*
- Develop any needed policies, procedures and E&T.
- Conduct the education & training.
- Solicit help...*(safety committees)*
- Communicate progress or failures. *(Justify, solicit)*
- Update, update, update.
- Audit.

*Did I say...*  
***"Communicate"?***

# Speaking of P&P – Examples - General

- Formal Safety Policy Statement – Annual
- OSHA Recordkeeping & Inspection
- Accident/Incident Investigation
- Safety Committees
  - Joint committee
  - Mgt safety committee
- Self Inspection (*several tiers*)
- Personal Protective Equipment
- Hazard Communication
- Emergency Response
- Safety Rules
- Fire Protection
- Toolbox Talks
- Education & Training
- Documentation

# Speaking of P&P – Examples - Specific

- Fall Protection
- MEWP
- PIT & Material Handling
- Respiratory Protection
- Electrical Safety
- Occupational Noise
- Confined Space Entry
- Lockout / Tagout
- Welding & Cutting
- Evacuation & Active Shooter
- Etc., etc., etc.

*Addressing what  
your company  
needs!*

# Every Policy & Procedure

- Determine best implementation action (start and sustained)
- Education
- Training
- Development of implementation tools/plans
- Lead by example & be out there
- Accommodate schedules (compliance calendar)
- Audit the outcome
- Modify / update as needed

# A Safety Program System – Example

- True Commitment from the MOST senior management
- A Safety Champion – and team player
- Goals & Objectives
- Standards for Performance
- Education & Training
- Presence – Management by walking around
- Participation – Exempt & Hourly
- Implementation – Expectation
- Motivation & Corrective Action
- Monitoring & Adjustment (as needed)

*Don't be afraid to  
audit the program.*

*Don't forget  
ROI.*



It's a lot of hard work.

It takes a lot of people.

It takes being a true business partner.

It's not done overnight. It takes time.

**Yes, it can be done.**



# Thanks!

## Questions???

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